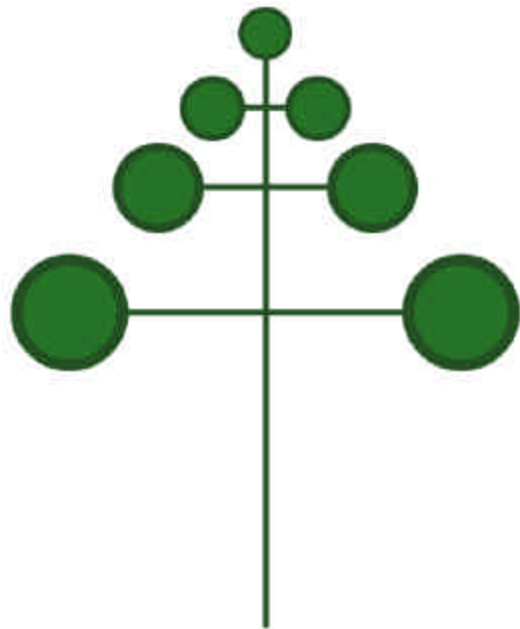
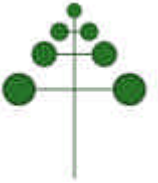


# *Sustainable Development Strategy Hungary*



***„Reviewing National Sustainable  
Development Strategies”***

**UN DESA expert group meeting  
New York, October 10-11, 2005**



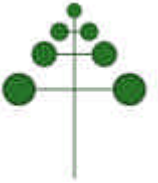
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Background

Process

Content

Next steps



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# Background

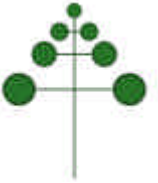
Process

Content

Next steps

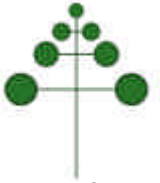
# Political climate

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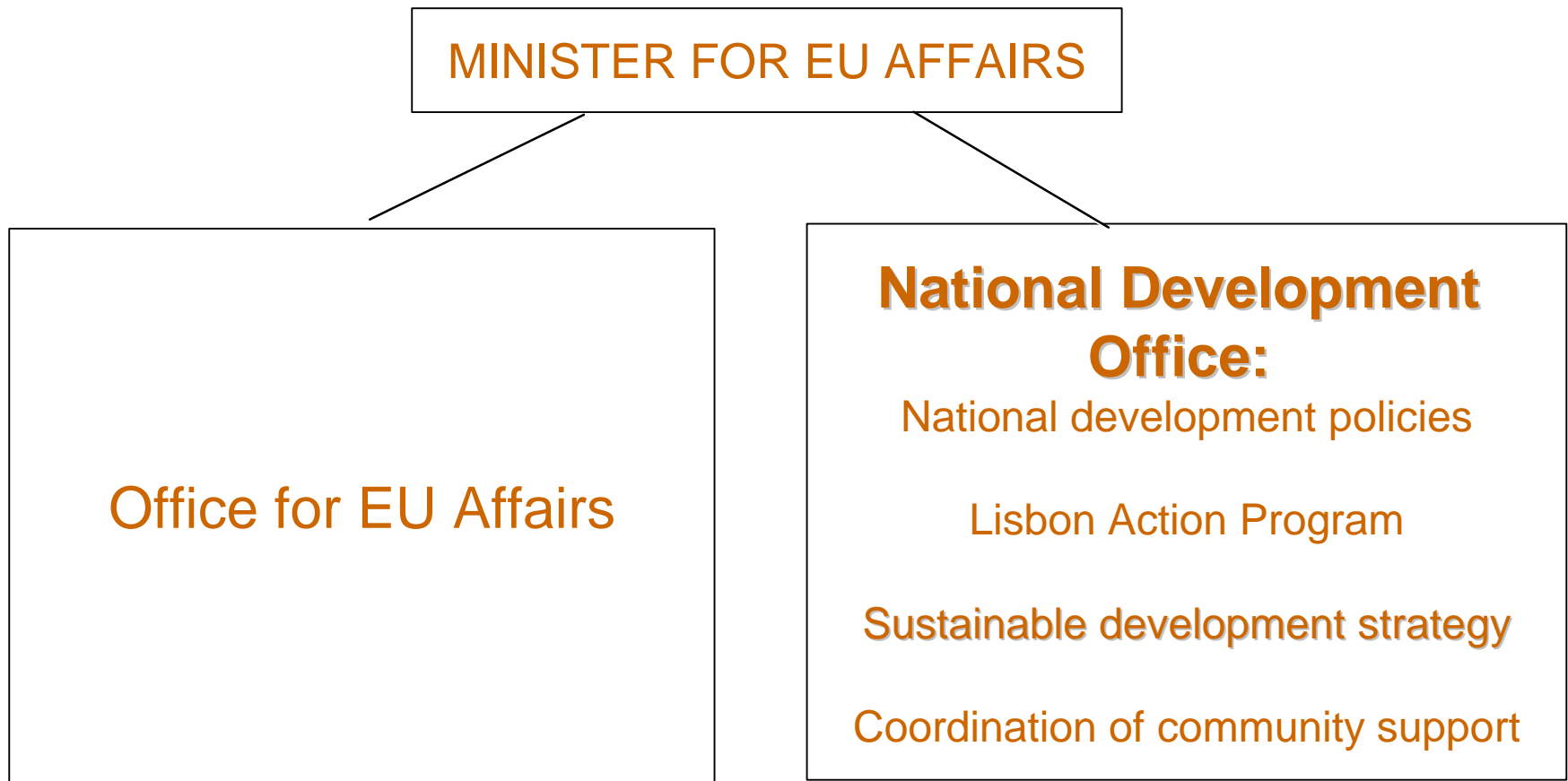


- New President elected in summer: ex constitutional court member and advocate for rights of future generation
- Parliament election campaign started
- Green party established
- Possible delay in introducing the EURO announced
- Political agenda centred on GROWTH, jobs, security

# SDS closely linked to EU policies

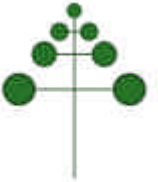


Responsibility for building SD transferred from Ministry of Environment to National Development Office



# 2005 - the year of great plans in Hungary

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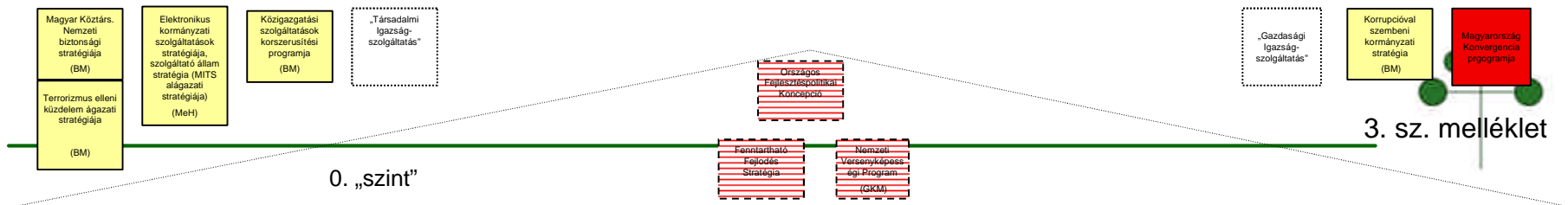


1. Convergence program
2. National Development Concept
3. National Strategic Reference Framework
4. Lisbon Action Plan
5. Climate change program, Program against social exclusion, National program for environment protection, National program to increase competitiveness, National rural development plan, public administration reform, new sectoral strategies, programmes, reforms...
6. Strategy for Sustainable Development





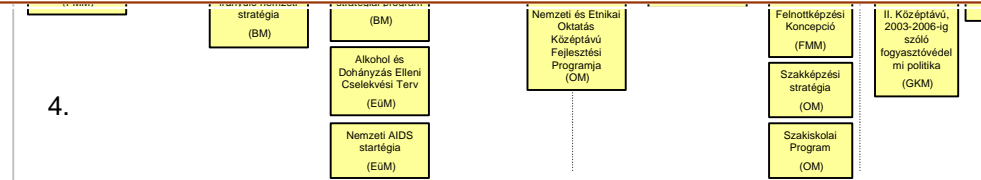




❖ *National Development Concept, prepared to lay foundations for the EU structural and cohesion fund planning, takes over primary position in hierarchy of strategies*

❖ *SDS is perceived as „social expenditures” strategy, a supplement to a competitiveness (i.e. GROWTH) strategy*

senyképesség	Területi/gazdasági Kohézió	Környezeti Fenntarthatóság
A gazdasági versenyképesség javításának Programja (GKM)	Országos Területfejlesztési Konceptció (MTRFH)	
Magyar Társadalmi Stratégia (IHM), A kutatás-fejlesztési és a technológiai innovációról szóló törvény (NKTH), Magyar energiapolitika 21/1993 OGY határozat (GKM)	Magyar Közeléletpolitikai Konceptció (2003-2015) (GKM), Területfejlesztési és területrendezési tv. (MeH), Az agrár- és vidékfejlesztési nemzeti stratégiája (FVM), Vidékfejlesztési Komponens (FVM)	Nemzeti Környezetvédelmi Program (NKP II) (KVVVM), A Klimavédelem magyarországi stratégiája (KVVVM)
SMART Hungary izéptávu ruházás-trendezési koncepció (GKM), Magyarország gazdasági stratégiája (GKM), Izéptávu kereskedelem-politikai koncepció 2003 (GKM)	Nemzeti Turizmusfejlesztési Stratégia (REF-TNM), Nemzeti Vidékfejlesztési Terv (FVM)	Nemzeti Természetvédelmi Alapterv (KVVVM)
Stratégia a léssávu elektronikus munkáltatóról (IHM), Középtávu innováció politika 2003-2010 (GKM), A 2010-ig terjedő energiatörvényességi és energia-hatékonyágó velési stratégia (GKM), Középtávu ágazati stratégia kialakítása a halászat ágazatban (FVM)	Légi Közlekedés fejlesztésének stratégiája (GKM), Autópálya, közúthálózat-fejlesztési program (GKM), A környezetkímélő közlekedés-stratégiája (KVVVM), Árvízvédelem Stratégia	Nemzeti Agrár-Környezetvédelmi Program (FVM), Országos Hulladékkezelési Kodási Terv (KVVVM), Erdészeti Koncepció (KVVVM), Országos Környezeti Kármentesítési Program (KVVVM), Nemzeti erdőprogram 2006-2015 (FVM)



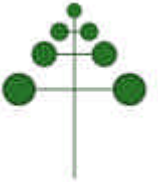
4. Jelmagyarázat

- Adott terület fajsúlyos stratégiai dokumentuma
- Stratégiai dokumentum
- Készülőfélben lévő vagy még nem elfogadott fajsúlyos stratégiai dokumentum
- Készülőfélben lévő vagy még nem elfogadott stratégiai dokumentum
- Hiányzó, elkészítésre javasolt fajsúlyos

**NEMZETI FEJLESZTÉSI HIVATAL**  
**NATIONAL DEVELOPMENT OFFICE**

# Further strategies recommended

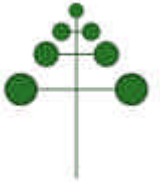
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- Social justice services
  - Economic justice services
  - Environmental sustainability
  - Health
  - Migration
  - Family; Child and youth
  - Sport development
  - Business services
- ❖ ***Strategy seen as guarantee for sectoral interests, expressed as strategic objectives, to come true***

# National Development Concept (NDC)

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An overarching development concept:

- for the next 20 years
- filling the role of country strategy
- three pillars of sustainability recognised in NDC

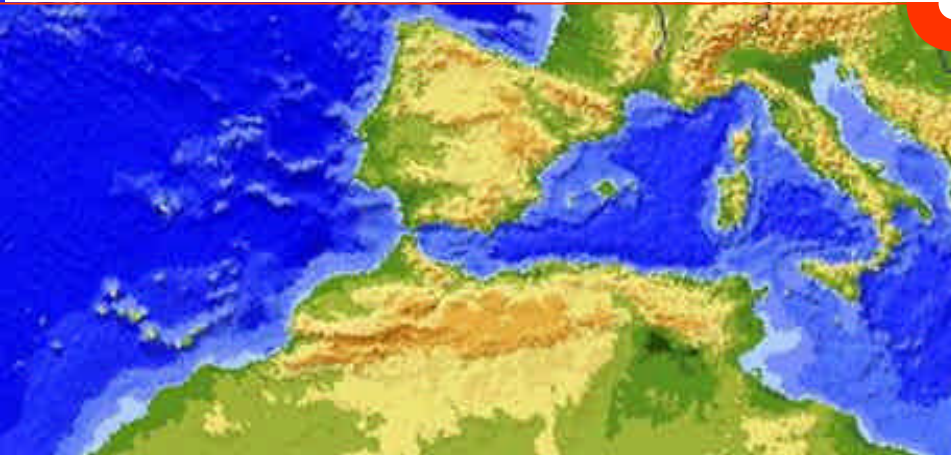
Economy :::::::::: People :::::::::: Environment

Employment    Social cohesion

- Dynamic business
- Renewed social care systems
- Infrastructure development

# NDC: Hungary's strengths

- 😊 Central location
- 😊 Excellent opportunities for cross border relations
- 😊 Central, key role of Budapest and environs
- 😊 Important cultural and historic traditions
- 😊 Rich natural heritage





# NDC: Hungary's weaknesses

- 
- ☹️ Vulnerable businesses
  - ☹️ Uncertain development path
  - ☹️ Low activity rate
  - ☹️ Polarized knowledge levels
  - ☹️ Polarized society & regional differences
  - ☹️ Poor demographic and health indicators
  - ☹️ Public care systems at limit

# NDC strategic development objectives

**1. Long term competitiveness**

**2. Employment**

**3. Education**

**4. Health**

**5. Strengthening cohesion**

**6. Improved physical access**

**7. Improved virtual access**

**8. Protection and sustainable use of natural resources  
and the environment**

**9. Balanced territorial development**

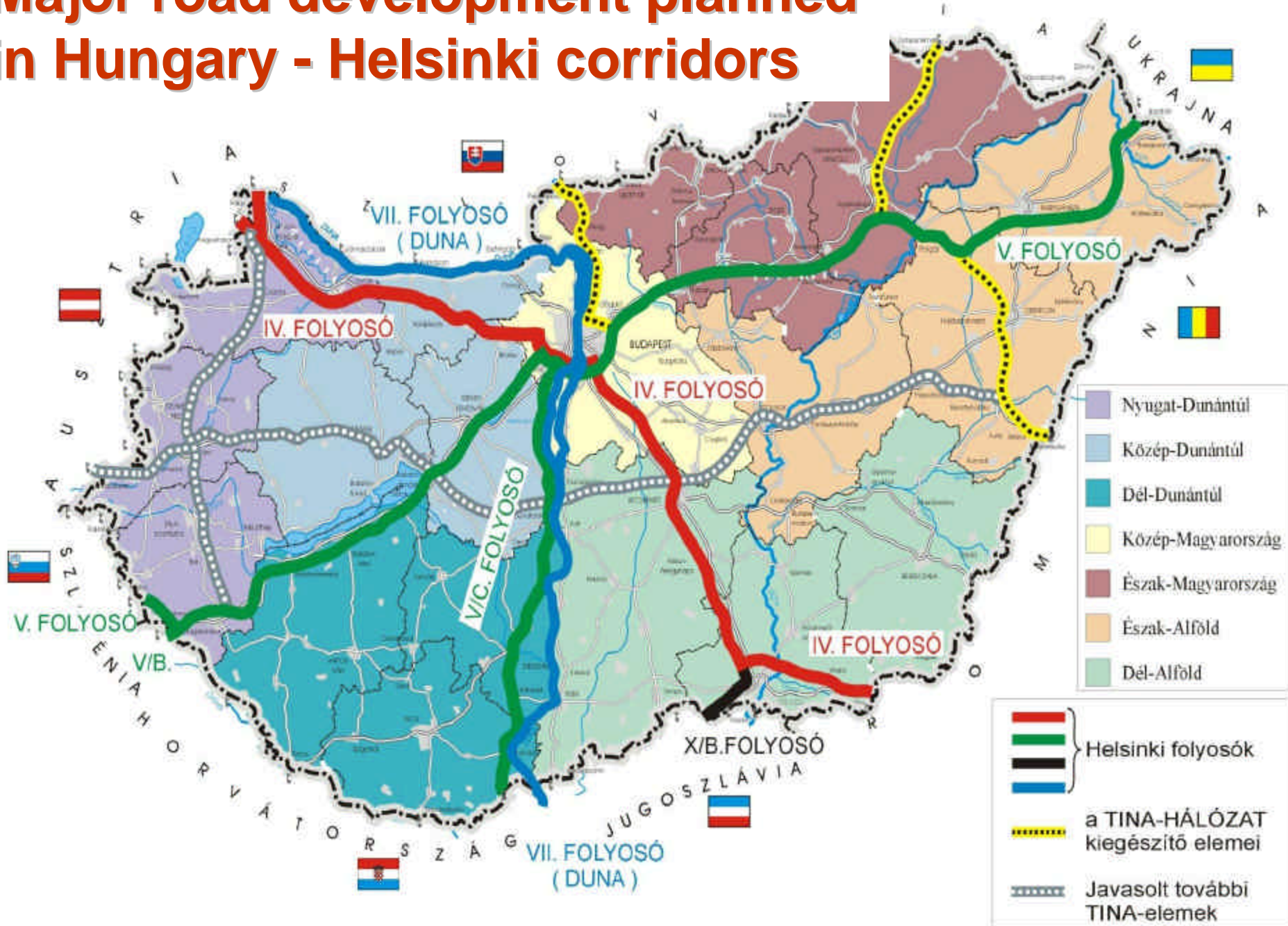
# NDC horizontal objectives

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- ❑ Equal opportunities (Gender, ethnic, disabled)
- ❑ Economic, social & environmental sustainability
- ❑ ICT applications
- ❑ Employment
- ❑ Security



# Major road development planned in Hungary - Helsinki corridors





# Major development centres

R+D Knowledge & industrial centres

Gyor

Debrecen

Miskolc

Szeged

Pécs

Gödöllő

Logistic centres

Gyor

Debrecen

Miskolc

Szeged

Pécs

Székesfehérvár

Szolnok

Záhony

Airports

Budapest-Ferihegy

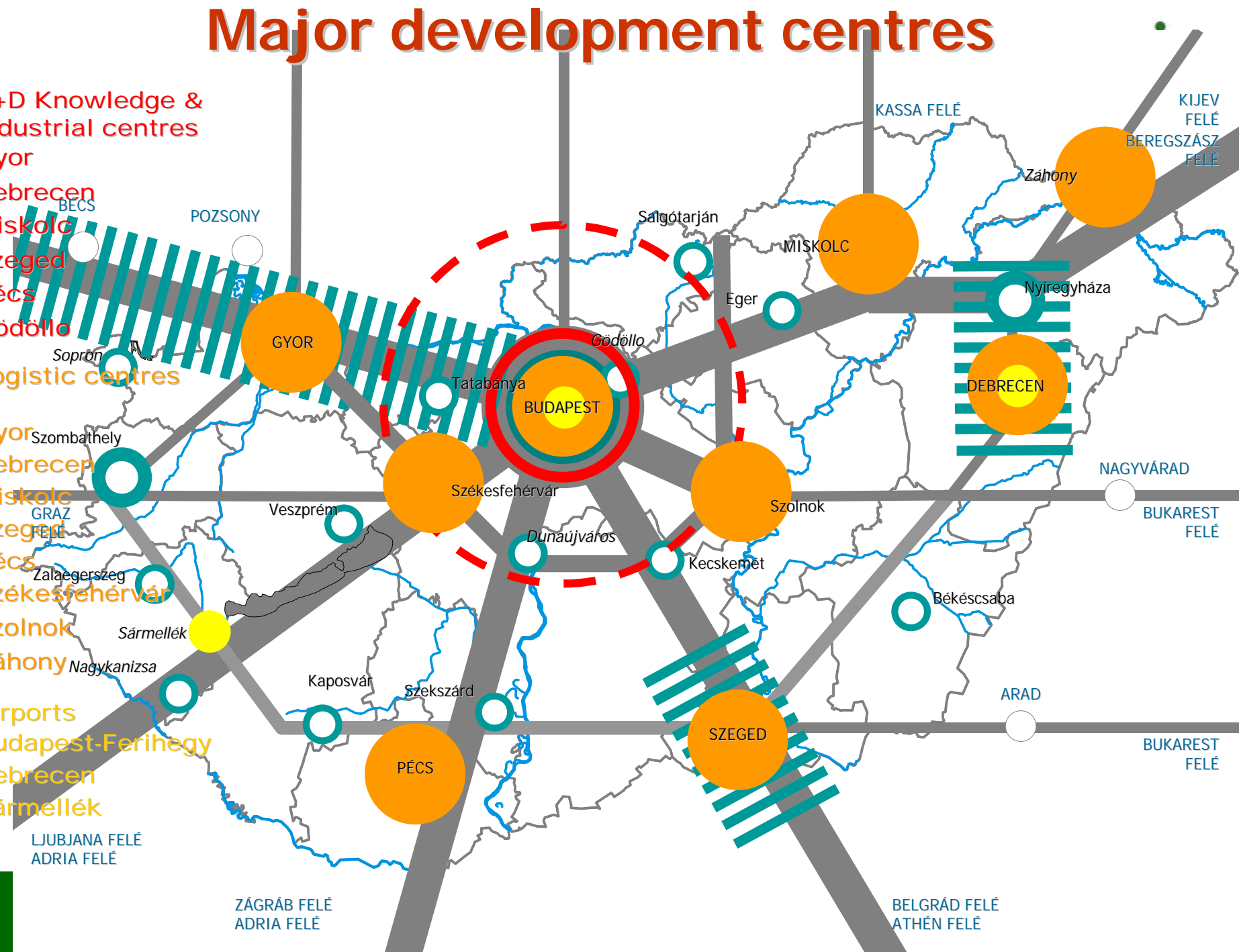
Debrecen

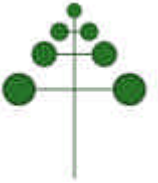
Sármellék

LJUBJANA FELE  
ADRIA FELE

ZÁGRÁB FELE  
ADRIA FELE

BELGRÁD FELE  
ATHÉN FELE





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Background

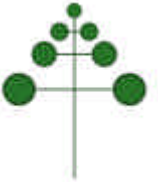
Process

Content

Next steps

# It is the process that matters...1.

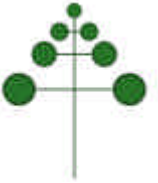
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- Agree business plan & approval procedure
  - took 7 months to sign
- Agree strategy TORs & partnership TORs
  - strategy TOR still in the making
  - partnership TOR constantly modified
- Build & maintain support for project
  - the most controversial aspect of project
- Pick management staff
  - project management outsourced
  - project management staff changed three times so far
- Create SD and related knowledge base (CD, web)
  - one of the success stories of project
  - very positive feedback from users of knowledge base

# It is the process that matters...2.

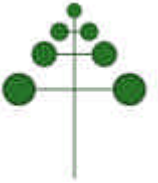
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- Identify partners
  - diverse list of partners since start of project
  - two environmental NGOs representatives (normally refuse to „represent” on grounds that „everyone is different”)
- Identify strategic priorities & agree targets and indicators
  - failed on various occasions to forge consensus on priorities
  - author of first draft omitted „strategic priorities” chapter altogether, calling his draft „a methodology for process and not recipe for progress”
- Commission writers
  - Hungarian SD gurus would not agree to write by project deadline
  - present author is newcomer to SD

# It is the process that matters...3.

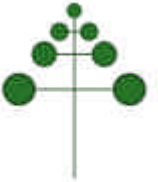
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- Run partnership workshops
  - each thematic strategy discussed in partnership workshops
  - drafts available on web
  - academic reviews & workshops supplement social partnership
- Edit & approve
  - authors of thematic strategies responsible for incorporating comments from social partners
  - first strategy draft by 24 October 2005
- Follow up with action plan & reviews
  - proposal on follow up to government this year
  - government decree to authorize draft SDS for partnership
  - partnership process to be end before elections in Spring 2006
  - strategy to be approved / adopted by Parliament ?

# What the process did for us

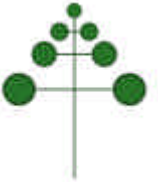
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- ☺ Administrative responsibility for SD in each department
- ☺ Cross ministerial committee on SD with ministries of economy, environment, and social issues & equality
- ☺ High level task with dedicated staff and senior management „engaged” in NDO
- ☺ Ad hoc committee on SD in Hungarian Academy of Sciences
- ☺ Influence on wording of strategic documents
- ☺ Public discourse temp. focus on SD themes
- ☺ Delivered previously non-existent sectoral strategies (eg, social inclusion)

# What the process did not do for us

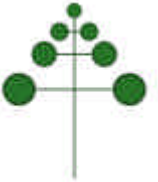
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- ☹️ Could not build cooperation among SD gurus
- ☹️ Could not make SD decisive driver of development planning and political agenda
- ☹️ Could not tackle growth debate
- ☹️ Did not define priorities
- ☹️ Did not build alliance for SD among the public
- ☹️ Could not align PM support to strategy
- ☹️ Could not deliver the strategy on time

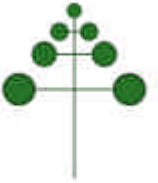
# Double strategy needed

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- Strategy to tackle unsustainable trends and promote sustainable ones
  
- Strategy to make NSDS accepted and implemented  
(as part of strategy building project)





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Background

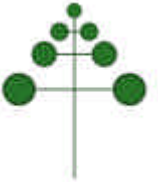
Process

**Content**

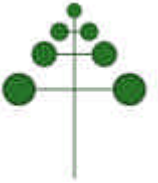
Next steps

# Key issues raised by stakeholders

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1. **Basic values, quality of life**
2. **Learning & systems thinking**
3. **Labour market, employment**
4. **Public administration reform**
5. **Regional & rural development**
6. **Equality**
7. **Family, population, intergenerational issues**
8. **Sustainable communities**
9. **International cooperation**
10. **Infrastructure**
11. **Innovation & comparative advantages**
12. **Public participation**
13. **Sustainable consumption & production**
14. **Health**
15. **Livable environment**



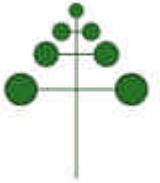
# Starting point – thematic strategies incorporate public concerns

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1. Basic values, quality of life → **VALUES & CULTURE, PRINCIPLES OF SD**
2. Learning & systems thinking → **EDUCATION, SYSTEM THINKING**
3. Labour market, employment → **EMPLOYMENT**
4. Public admin. reform → **REGIONALITY, SUBSIDIARITY & PUBLIC ADMIN. & LAW**
5. Regional & rural development → **AGRICULTURE & RURAL DVLPMNT**
6. Equality → **BASIC SOCIAL & HEALTH ISSUES**
7. Family, population, intergenerational issues → **POPULATION**
8. Sustainable communities
9. International cooperation → **INTERNATIONAL COOPERATION**
10. Infrastructure → **TRANSPORT & INFRASTRUCTURE**
11. Innovation & comparative advantages → **SCIENCE & TECHNOLOGY**
12. Public participation → **COOPERATION AND COORDINATION IN PLANNING**
13. Sustainable consumption & production → **CONSUMPTION & PRODUCTION**
14. Health → **BASIC SOCIAL & HEALTH ISSUES**
15. Livable environment → **NATURE & NATURAL RESOURCES,**  
→ **ENVIRONMENTAL FACTORS & SECURITY**

**PLUS: ENERGY, TOURISM, INFORMATION SOCIETY, SCIENCE & TECHNOLOGY,  
ECONOMIC & FINACIAL INSTRUMENTS, CLIMATE CHANGE**

# Climate change – Effects on Hungary



## **Summer:**

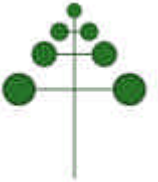
- More days with extremely high temperatures
- 60 percent increase in drought frequency
- Less frequent but very heavy rains

## **Winter:**

- Milder - fewer days below zero
- More precipitation but shorter snow cover
- Wild fluctuation in temperature

# Climate change – Actions

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## Commitments:

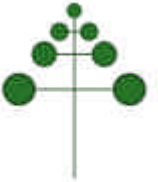
- Kyoto targets 6 percent GHG reduction
- 3,5 percent renewable energy to be doubled by 2010

## Strategic objectives:

- Educate Hungarians about expected effects
- Develop prevention and trouble shooting arsenal to tackle fast unexpected climate events

# Priorities – more than a click away...

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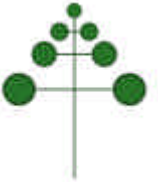


## Proposed horizontal interventions:

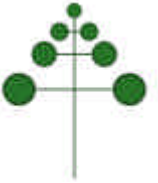
- Education, awareness raising
- R & D, science, technology, innovation
- Democratic institutions, governance, PP
- Financial mechanisms
- Competitiveness & sustainability
- International obligations & cooperation
- Monitoring, indicators

# Proposed thematic priorities

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1. Energy
2. Waste management
3. Biodiversity protection
4. Water
5. Public health
6. Social security and integrity
7. Territorial cohesion & rural development
8. Preparation for climate change



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Background

Process

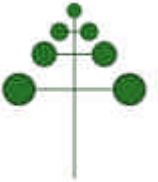
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**Next steps**



# Next steps

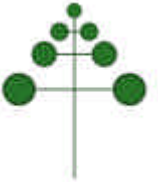
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1. Draft strategy complete by end October
2. Departmental and regional consultations
3. Government decree to define follow up and authorize draft SDS for partnership
4. Partnership process to end before elections in Spring 2006
5. Peer review & ex ante evaluation
6. Strategy to be approved / adopted by Parliament ?
7. Release and start implementing

# Contact and further information

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