



**Seminar on
African Electrical Interconnection**

**Module 7 - Market Operational
Structures**



Module 7 - Market Operational Structures



Contents

- 1) Power Market Principles**
- 2) Major Operational Issues**
- 3) Transmission System Operator**
- 4) Open Market Model**
- 5) Ancillary Services**
- 6) Transmission Pricing**
- 7) Inter-area Coordination**
- 8) The Concept of RTO**



Module 7 - Market Operational Structures



Highlights

- **Rationale for a restructured power sector** creating an open competitive market environment for generation
- Necessity of ensuring **market efficiency**
- Strategic importance of the **transmission system operator**
- Imperative need to perform complex functions required by **strict reliability requirements**



Module 7 - Market Operational Structures

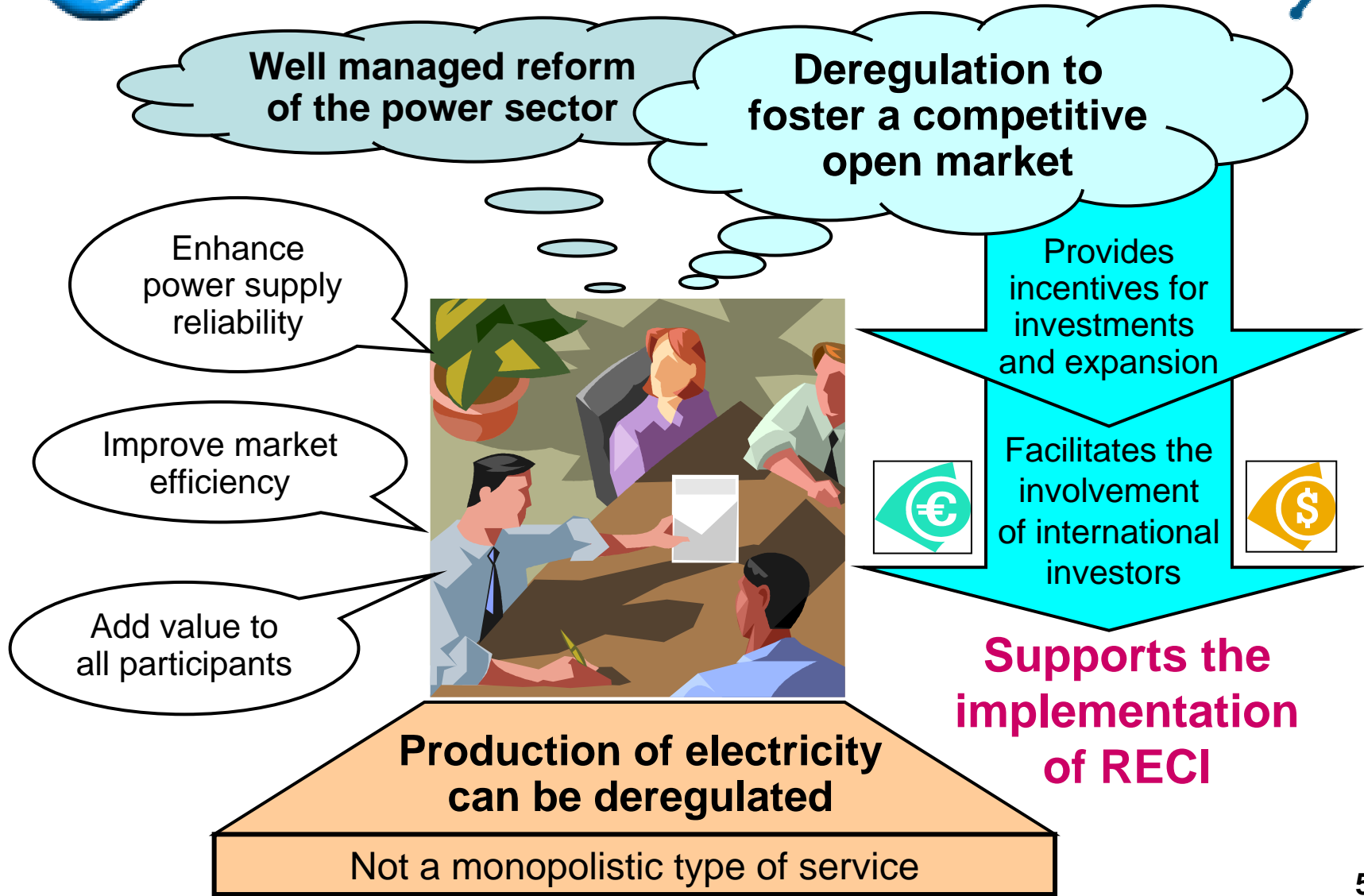


Contents

- 1) Power Market Principles**
- 2) Major Operational Issues
- 3) Transmission System Operator
- 4) Open Market Model
- 5) Ancillary Services
- 6) Transmission Pricing
- 7) Inter-area Coordination
- 8) The Concept of RTO

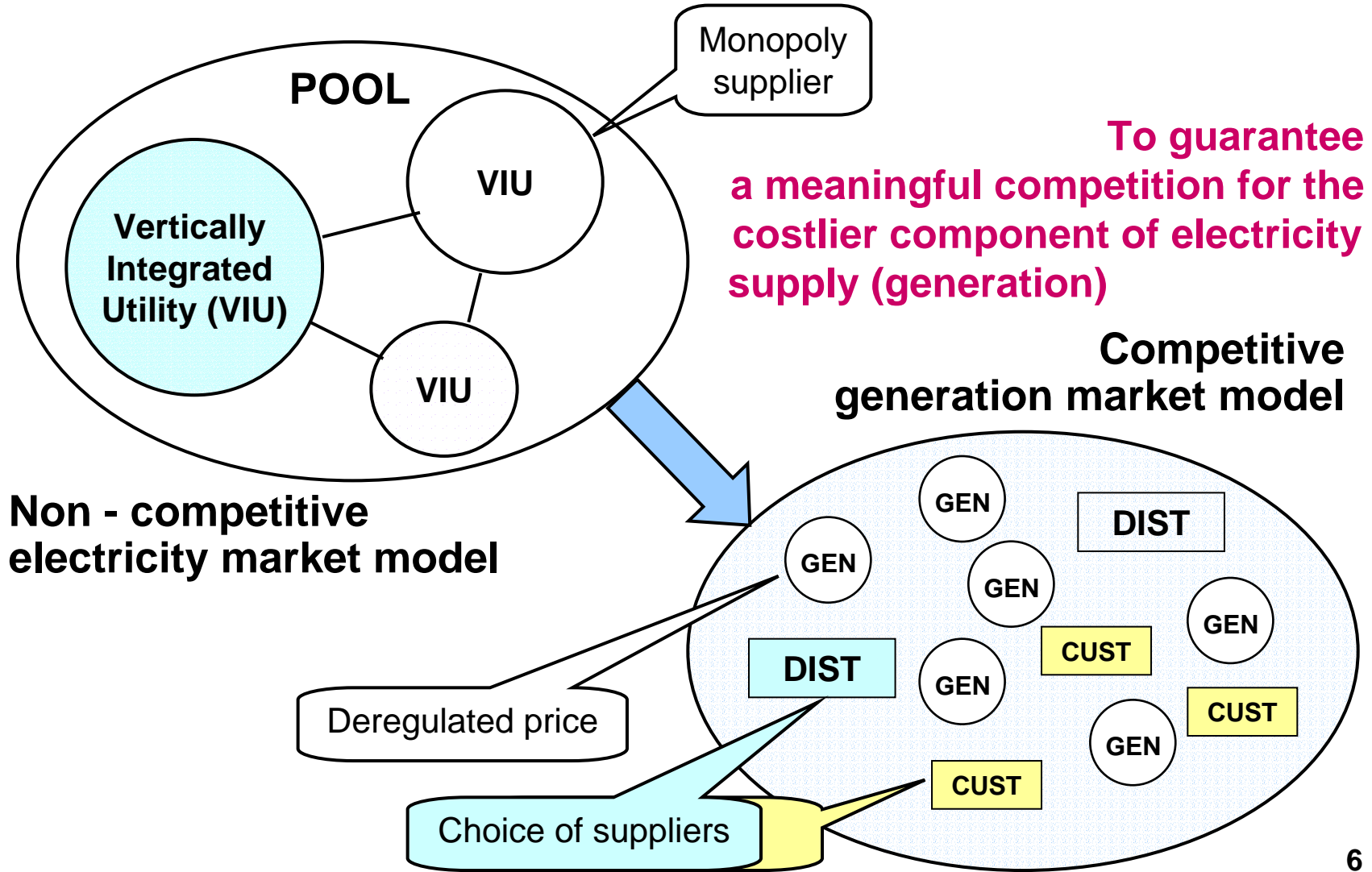


Power Market Principles



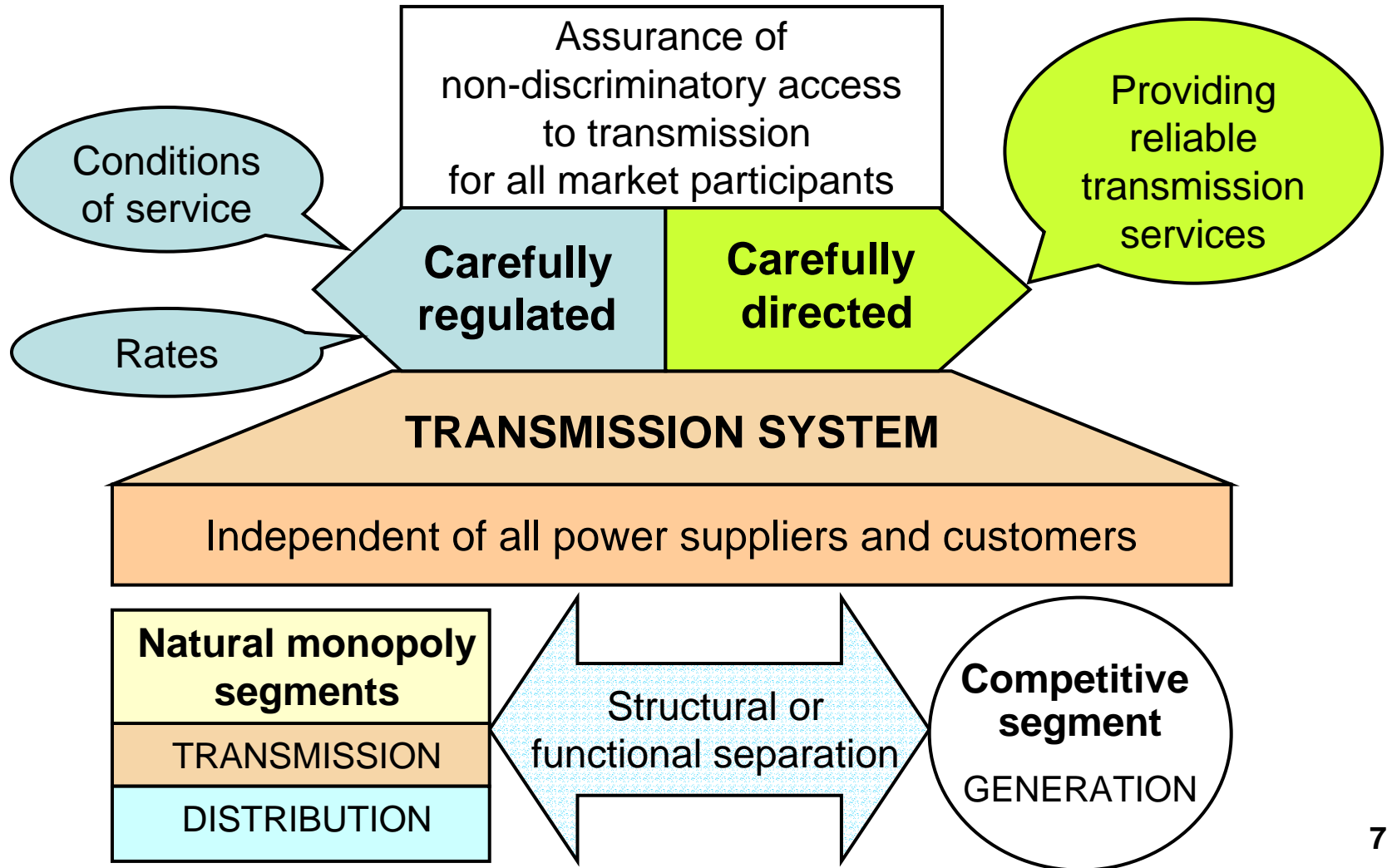


A Worldwide Trend towards Deregulation





To Guarantee a Meaningful Competition





Module 7 - Market Operational Structures



Contents

- 1) Power Market Principles
- 2) Major Operational Issues**
- 3) Transmission System Operator
- 4) Open Market Model
- 5) Ancillary Services
- 6) Transmission Pricing
- 7) Inter-area Coordination
- 8) The Concept of RTO

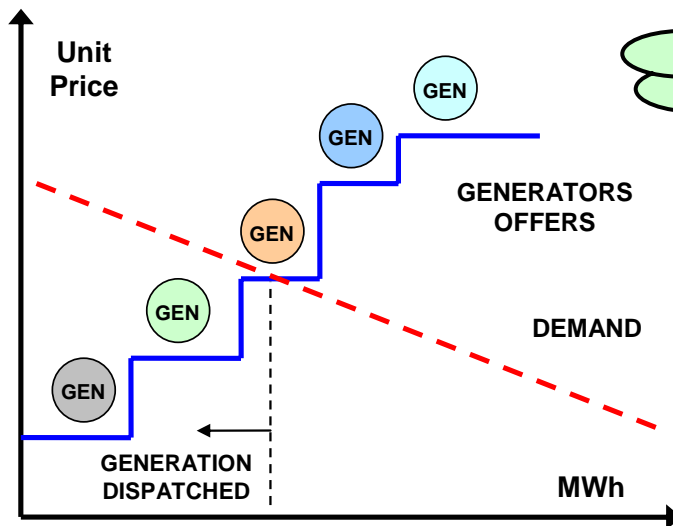


Conditions for an Efficient Market



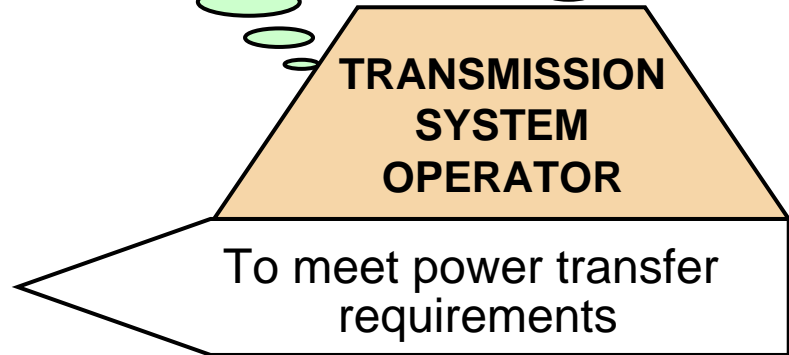
Key elements for a successful RECI

Availability and optimal **dispatch** of the most **efficient production sources** throughout the region



Capable of coordinating the suitable use of the transmission system

Safe and reliable operation



Major issues

- Mechanisms for real-time selection of production sources
- Access to the transmission system
- Transmission fees



Market - Oriented Issues



- Organization and allocation of **governance and regulation** between government (through the **Regulator**) and industry
- The existence and characteristics of a bilateral and/or a centrally administered **market for capacity**
- Conditions governing the **energy market** and the mechanisms to implement the offers/bids principle
- **Coordination of regional trade** and harmonization of rules among neighboring power systems



Transmission - Oriented Issues



- **Transmission access and pricing methodology** for transmission service and payment for networks reinforcements and expansion
- **Management of congestion** and handling of payment and hedging to mitigate risk
- **Coordination and harmonization of technical operating rules** among neighboring systems
- Management of **ancillary services**



Module 7 - Market Operational Structures



Contents

- 1) Power Market Principles
- 2) Major Operational Issues
- 3) Transmission System Operator**
- 4) Open Market Model
- 5) Ancillary Services
- 6) Transmission Pricing
- 7) Inter-area Coordination
- 8) The Concept of RTO



Types of Transmission System Operator (TSO)



ISO (Independent System Operator)

- Entity that operates and controls the transmission assets on behalf of all transmission owners
- Easier to form and to accommodate new participants
- Requires a less rigorous regulatory process
 - No possibility of conflicts of interest due to ownership of transmission assets

Transco (Transmission company)

- Entity that owns or leases the transmission assets
- Likely to be more efficient and easier to operate
 - Financial interest may be an incentive for efficiency
- Simplifies rate-making



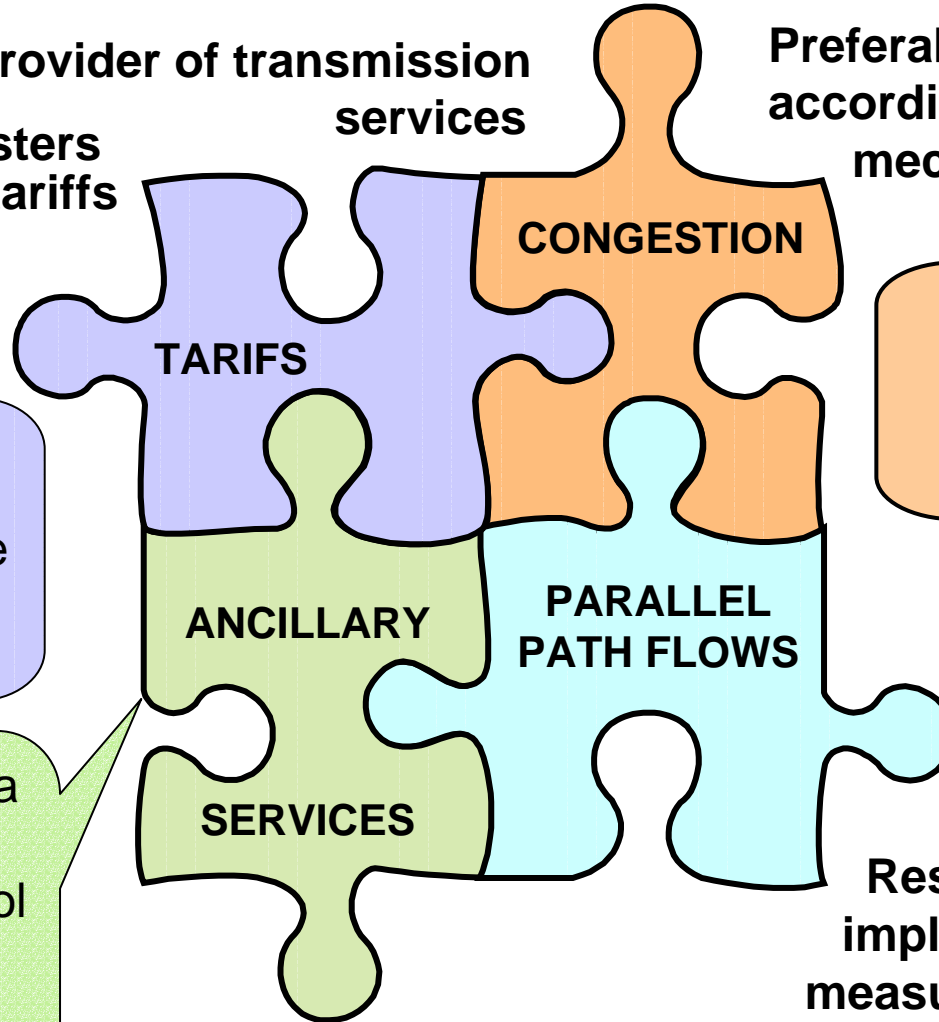
TSO Major Functions



The sole provider of transmission services

Preferably managed according to market mechanisms

Administers its own tariffs



Pricing regime that promotes the efficient use and expansion of the system

May include a direct or indirect control of specific generation resources

To send price signals to transmission customers

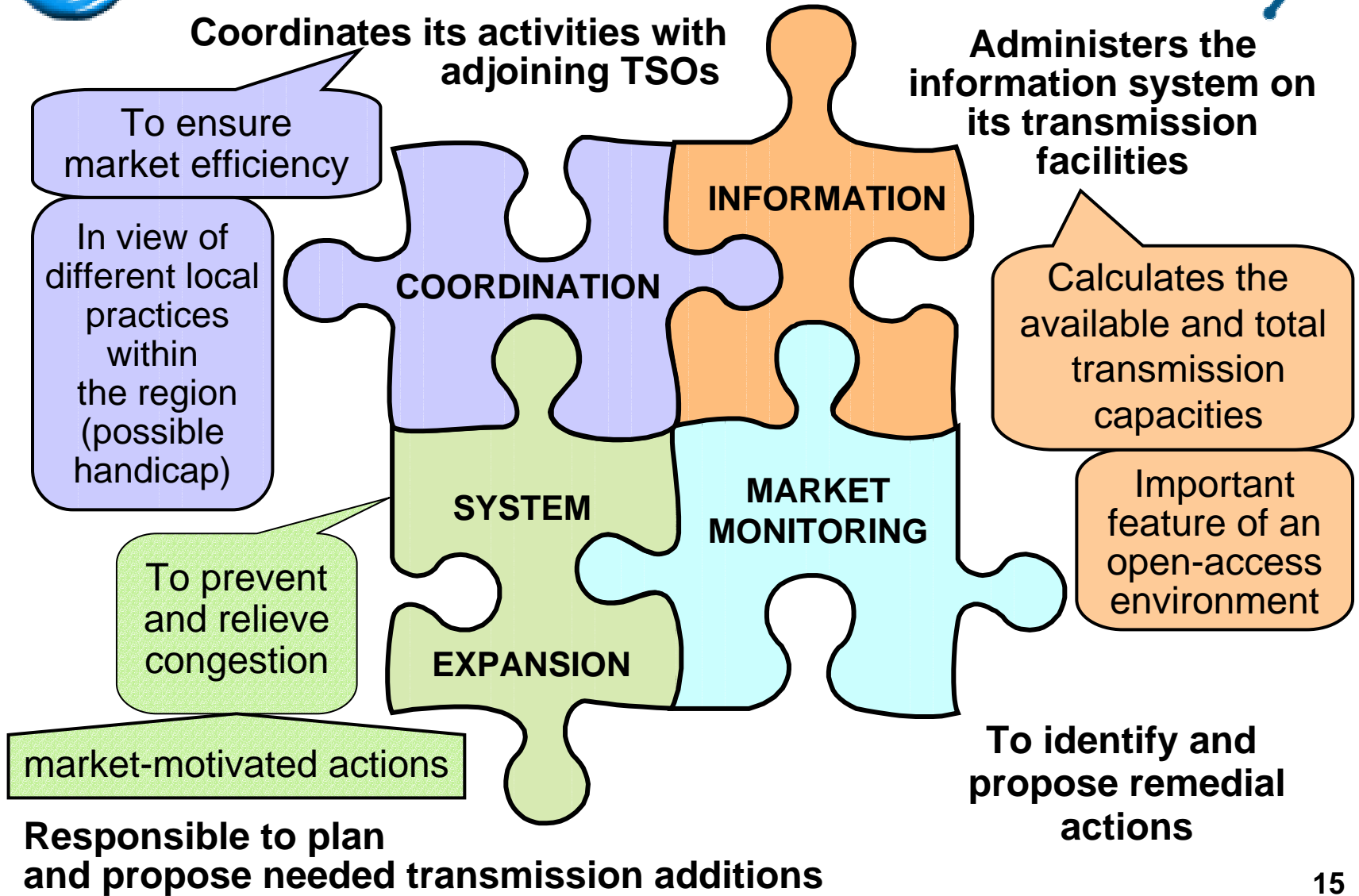
Reflecting the value of the impacted transactions

Provider of last resort

Responsible to implement proper measures to address this phenomenon



TSO Major Functions





Module 7 - Market Operational Structures



Contents

- 1) Power Market Principles
- 2) Major Operational Issues
- 3) Transmission System Operator
- 4) Open Market Model**
- 5) Ancillary Services
- 6) Transmission Pricing
- 7) Inter-area Coordination
- 8) The Concept of RTO



Market Participants - Responsibilities and Obligations



Transmission System Operator (TSO)

- Maintains and directs the operation of a reliable and cost-effective transmission system

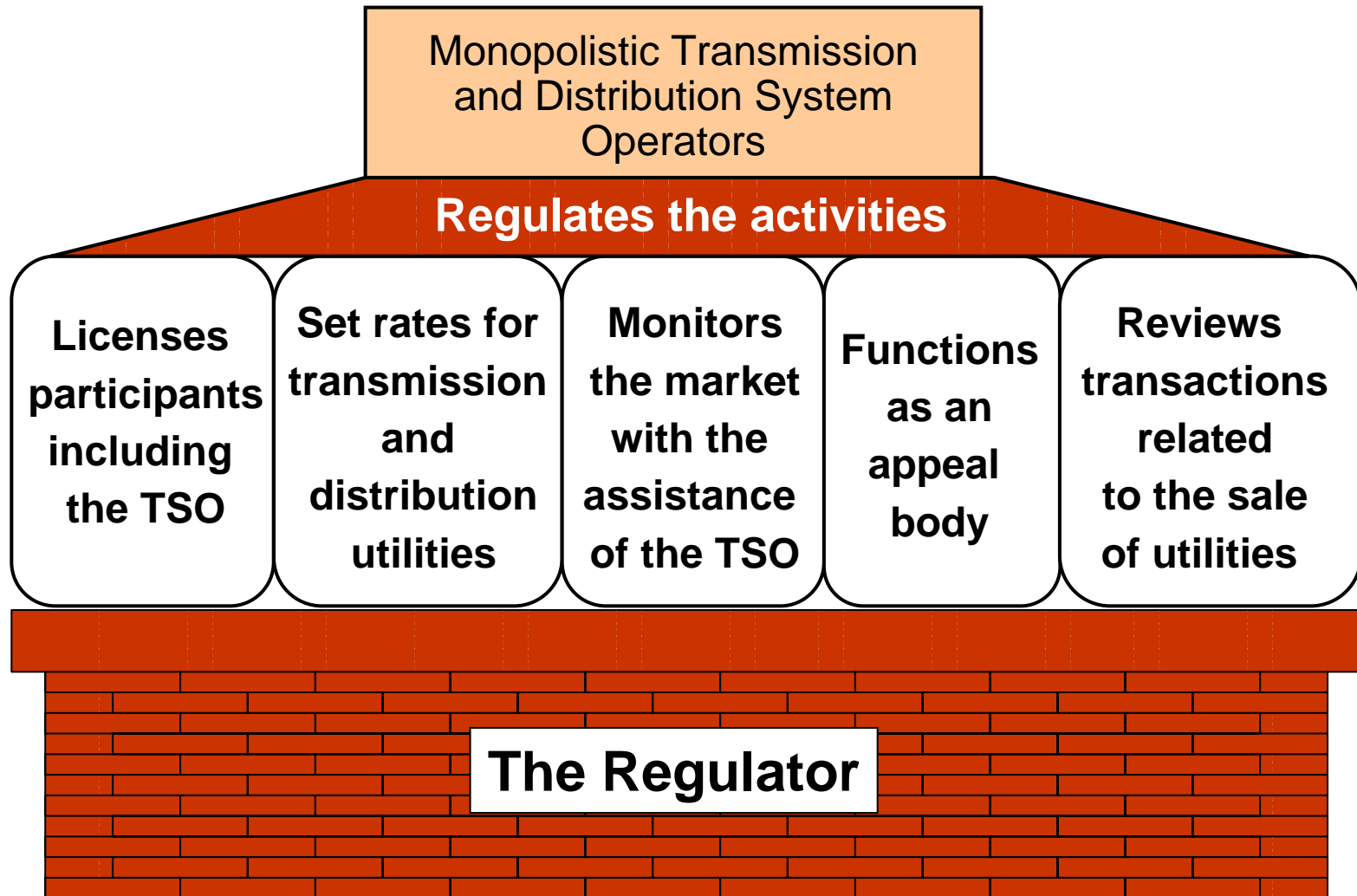
Licensed participants

**Generators, Distributors, Transmission assets owners,
Wholesale buyers and sellers, Retailers**

- Comply with the TSO directions and enter into connection agreements
- Operate and maintain their equipment according to the TSO reliability standards
- Participate in the capacity, energy and ancillary services markets



The Regulator – A Key Player





Open Market Main Features



- **Non-discriminatory access** to transmission and distribution systems
- **Existence of a TSO** responsible for transmission over a significantly large area
- **Efficient** generation dispatch mechanisms
- **Visible and transparent** market clearing prices paid to all participants
- **Independent** Regulator for approval of transmission service rates



Types of Transactions



Between licensed participants

1) Bilateral contracts between buyers and sellers

2) Transactions through the markets

- ◆ Real-time spot electricity market
- ◆ Ancillary services procurement market

1) Physical bilateral contracts

Involve direct commercial arrangements between market participants

- No obligation to inform the other participants of their settlement price
- Directly paid by the buyers at a predetermined price



Spot Market Price



2) Transactions through the markets

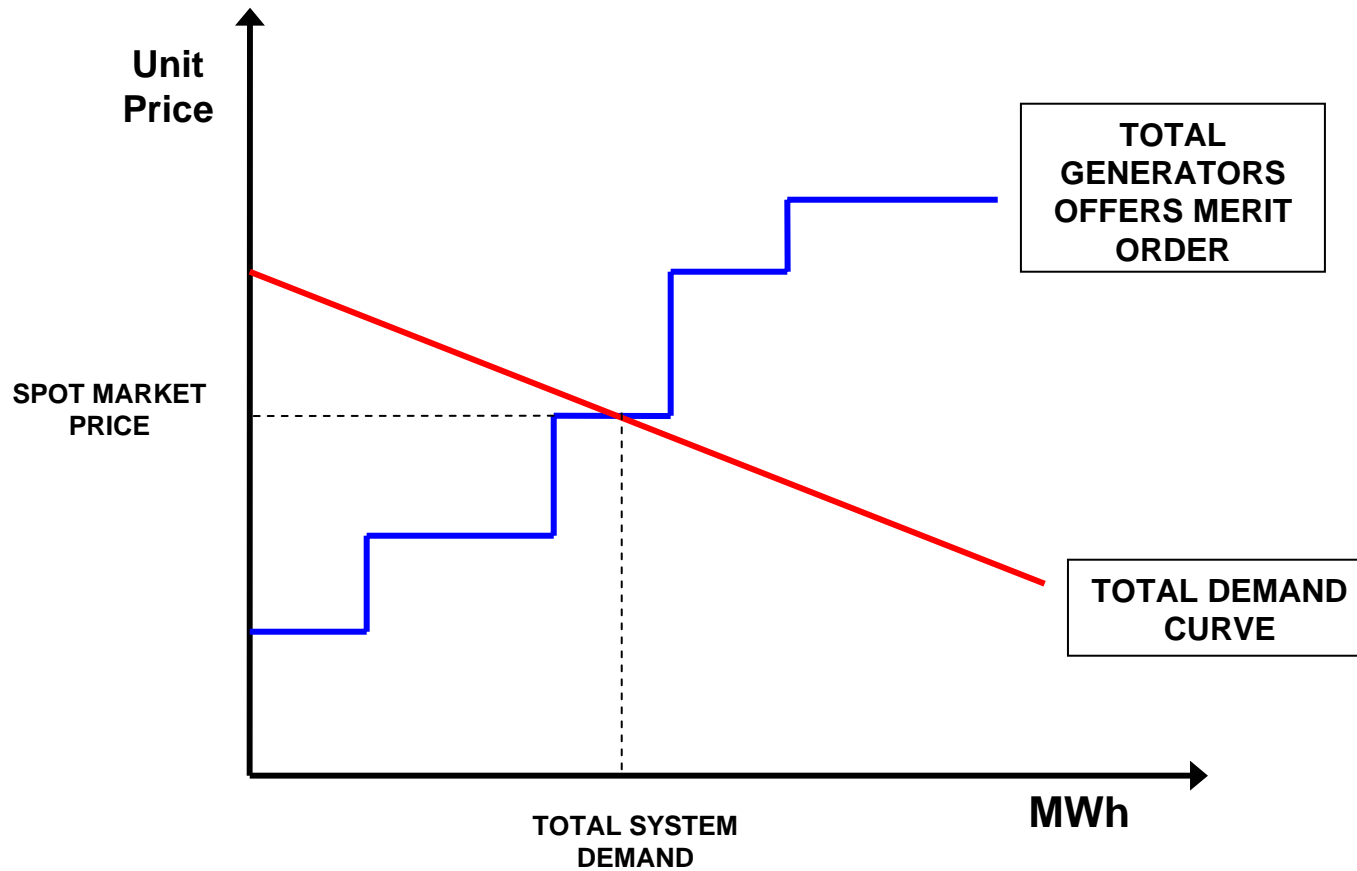
Involve a market mechanism that results in a clearing price for the additional supply to meet **demand beyond the bilateral contracts**

Established by the market, at the intersection point of the generator offers supply curve and the demand curve

- **Offers:** quantity of power vs. price (fixed for one hour)
- **Demand:** adjusted every five minutes
- All generators are paid the market price whatever their offer
- **Does not apply to physical bilateral contracts**



Spot Market Equilibrium Price





Module 7 - Market Operational Structures



Contents

- 1) Power Market Principles
- 2) Major Operational Issues
- 3) Transmission System Operator
- 4) Open Market Model
- 5) Ancillary Services**
- 6) Transmission Pricing
- 7) Inter-area Coordination
- 8) The Concept of RTO



Managing Ancillary Services



Interconnected Operations Services

- **For the proper integrated functioning of generation and transmission**
 - Essential to maintain frequency, voltage and reliability within prescribed levels while meeting customer demands
- **Must be coordinated on a system-wide basis**
 - **Must be managed by the Transmission System Operator**
 - More easily acquired through a central market mechanism
- **Eleven ancillary services have been identified**
 - An indication of the complexity of operating a power system



Six Basic Ancillary Services



Operating Reserve Spinning

To respond to contingencies
From generators already synchronized but not fully loaded

Operating Reserve Supplemental

To be made available within 10 minutes

Energy Imbalance

To compensate for the mismatch between a generator's scheduled output and the amount actually provided

Scheduling, System Control and Dispatch

To implement interchange schedules between control areas

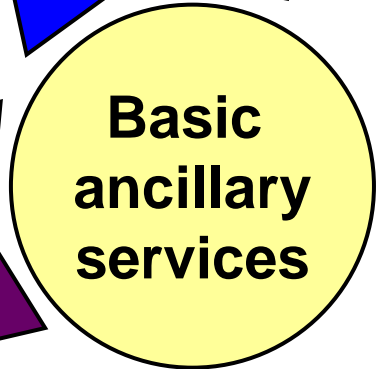
Responsible to eliminate unscheduled interchanges (loop or parallel flows)

Reactive Supply and Voltage Control from Generation Sources

In addition to connection agreements (required power factors for loads and generation)

Regulation

To balance generation and maintain frequency (minute-to-minute variations)



Best provided through the real-time bidding markets

Can involve automatic control signals sent to generation and loads by the TSO



Five Additional Ancillary Services



System Black Start Capability

To restart or restore power after a system-wide blackout

From units that can start up without the assistance of electrical supply from the power system

Real Power Transmission Losses

To replace energy losses associated with a scheduled bilateral transaction

Load Following

To provide a load or generation response capability that can be dispatched within a scheduling period

Dynamic Schedule

To operate a generator in a host control area as if it were part of another area

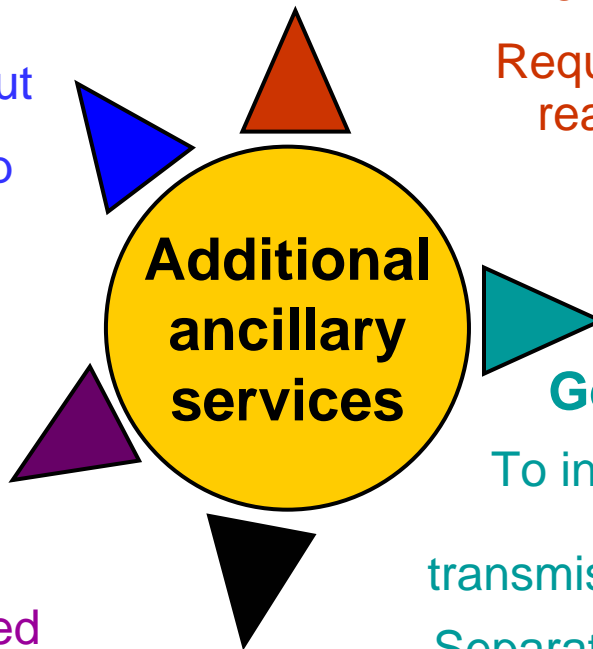
Requires the availability of real-time monitoring and telemetering facilities

Network Stability Services from Generation Sources

To increase power transfer capability or improve transmission system reliability

Separate from the equipment required in the connection agreements

Typically: generation rejection and runback schemes





Module 7 - Market Operational Structures



Contents

- 1) Power Market Principles
- 2) Major Operational Issues
- 3) Transmission System Operator
- 4) Open Market Model
- 5) Ancillary Services
- 6) Transmission Pricing**
- 7) Inter-area Coordination
- 8) The Concept of RTO



Transmission Pricing



A complex issue due to:

■ The loop flow phenomenon

- The flow of power associated to a supply contract along different, non predetermined, parallel paths and depending on:
 - The network status;
 - The influence of other transmission service users.

■ The different pricing components

- To properly reflect the costs to be recovered
 - Sunk, or past, transmission costs
 - Variable transmission costs (losses and congestion)
 - New investment recovery costs



Transmission Pricing Approaches



1) Historical cost charging

Reflecting past transmission costs

- **Postage stamp pricing, the simplest**

- Same unit cost for all, based on total transmission assets
- Congestion and loss costs charged on a load-ratio basis

- **Contract path pricing**

- Considering only those assets between producer and consumer

- **MW-km pricing**

- Assumed to provide a reasonable approximation for transmission cost including losses and congestion



Transmission Pricing Approaches



2) Marginal cost charging

Reflecting more accurately the real incremental cost of specific transmission services

- **Nodal pricing (Locational Marginal Pricing)**
 - Captures a congestion and loss cost which is the price difference between two nodes of the transmission system
- **Incremental cost pricing**
 - Compares total system cost before and after a transaction



Transmission Pricing Approaches



The common approach

- A marginal cost formula complemented by a “postage stamp” charge to recover the total revenue requirements
- The cost of new transmission system investments included in the basic use service charge



Module 7 - Market Operational Structures



Contents

- 1) Power Market Principles
- 2) Major Operational Issues
- 3) Transmission System Operator
- 4) Open Market Model
- 5) Ancillary Services
- 6) Transmission Pricing
- 7) Inter-area Coordination**
- 8) The Concept of RTO



Inter-area Coordination



An important function, aiming at the proper conditions to achieve optimal market operation

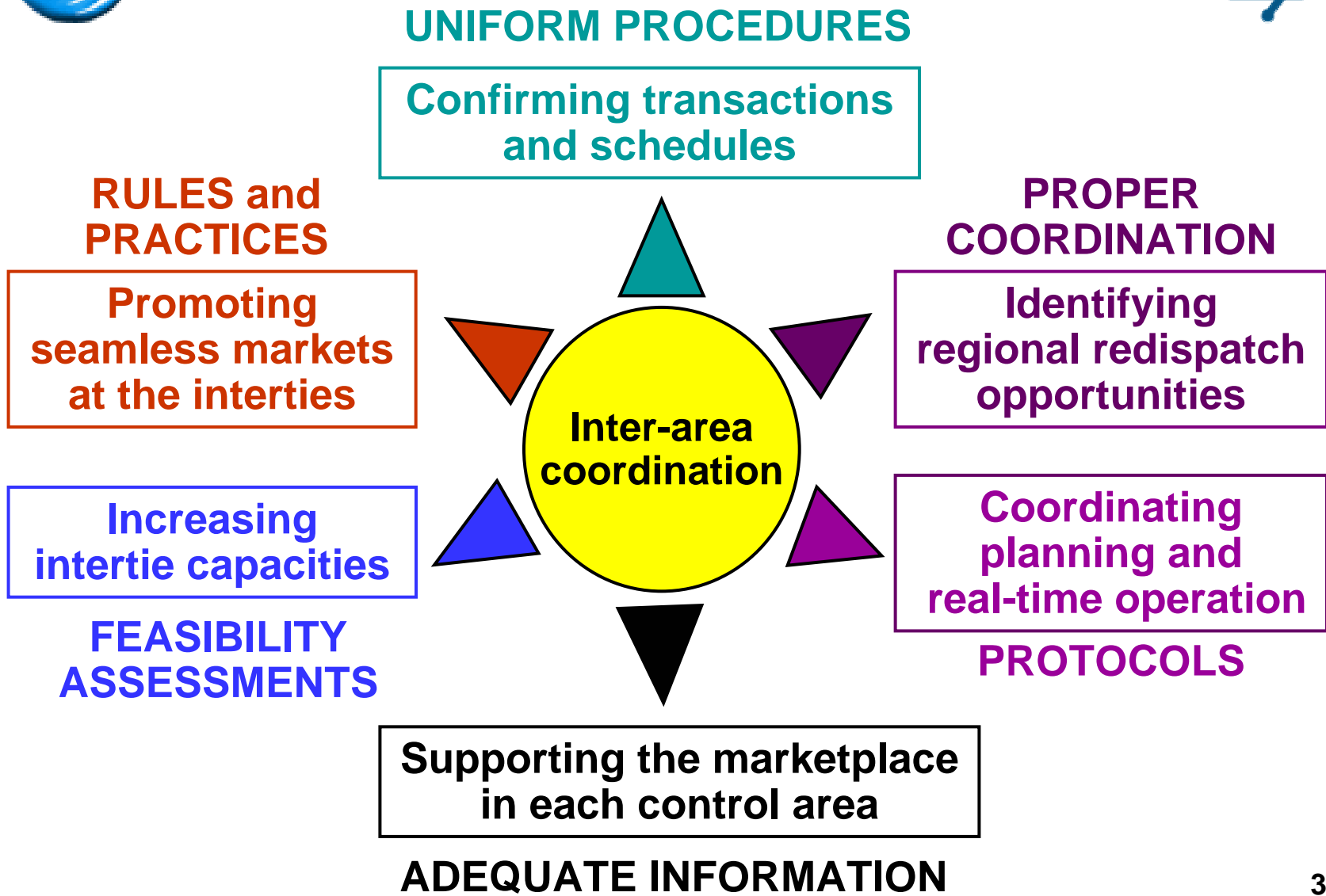
- Refers to the coordination **between control areas**
 - Regardless of their operational structures (ISO, Transco, vertically integrated utilities)

Control area

- The basic system operating unit
 - Responsible for the supply-demand balance over a geographical area



Inter-area Coordination Features





Module 7 - Market Operational Structures



Contents

- 1) Power Market Principles
- 2) Major Operational Issues
- 3) Transmission System Operator
- 4) Open Market Model
- 5) Ancillary Services
- 6) Transmission Pricing
- 7) Inter-area Coordination
- 8) The Concept of RTO**



RTO - Regional Transmission Organization



An independent transmission organization that maintains the operation of a reliable transmission system on a regional basis

- Normally covering a region capable of supporting trade patterns in a competitive market
 - Greater efficiency and reliability
 - Enhanced market performance
 - Less opportunities for discrimination



RTO Operational Authority



- **Covers transmission over a larger area**
(compared to a traditional TSO)
 - The geographical area covered by an RTO is much dependent on the regional context (as well as the underlying entities)

- **Includes all transmission facilities under its control**
 - Could imply being the security coordinator for a number of **distinct control areas** within the region



RTO Major Responsibility

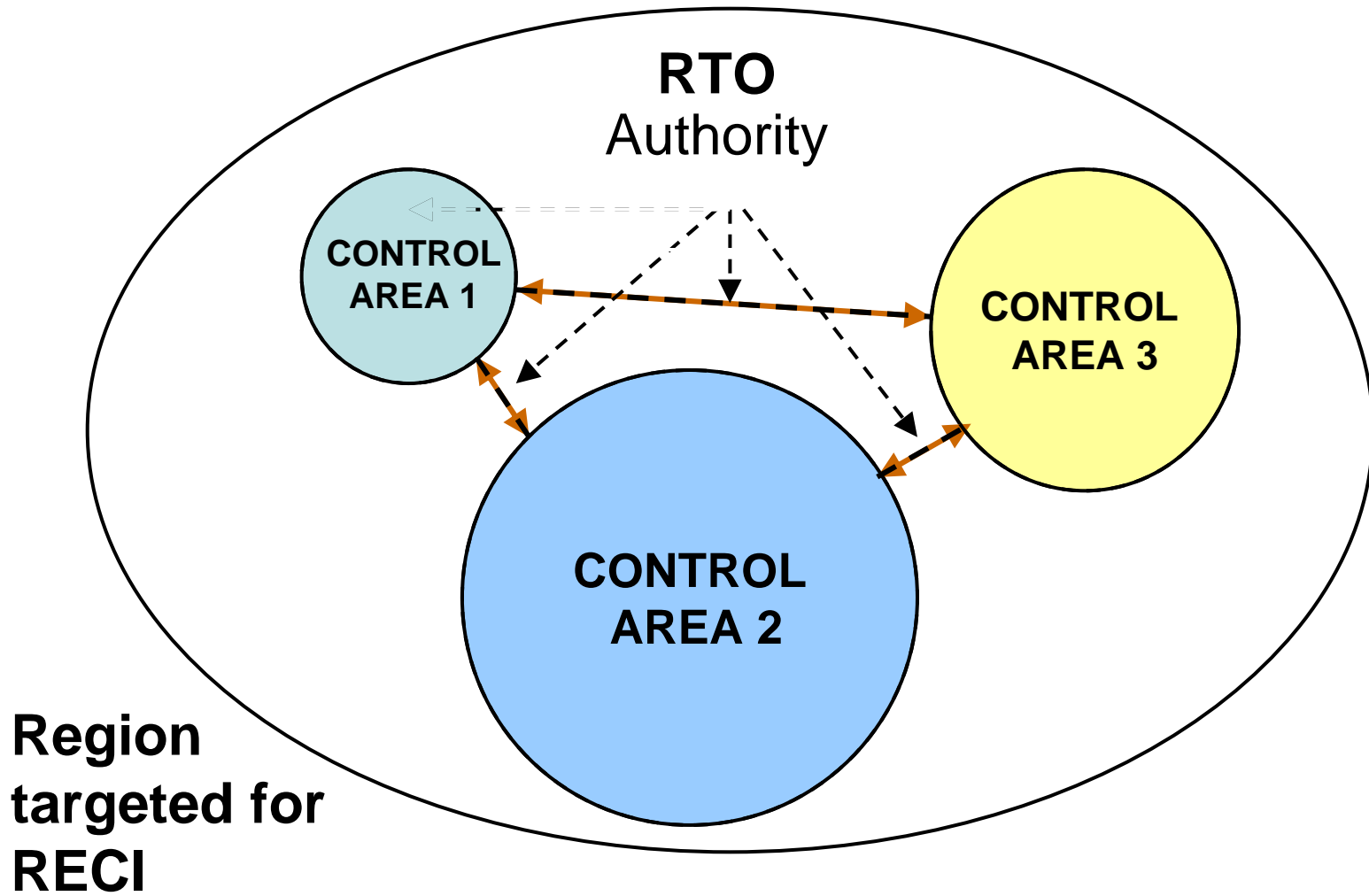


Must have the exclusive authority for maintaining short-term power system reliability over the whole region

- Receiving, confirming and implementing all interchanges scheduled between control areas
- Ordering generation redispatch if needed for reliable operation
- Approving scheduled transmission outages



RTO and Control Areas





RTO Market Operation



- **Scheduling and dispatching generation**

To meet demand based on the economic merit order of the generators' offers

- Generators' offers include **physical bilateral contracts** and spot market bids
- Generators' offers include energy and/or reserves (part of the ancillary services)



Settlements and Billing



- Collection of transmission service charges
- Disbursements of these revenues to the transmission asset owners
- Billing and collection associated to the spot market energy transactions
 - Payment to a selling market participant
 - The energy spot market price for the net difference between
 - ◆ Actual metered injections and
 - ◆ Total bilateral contract quantities sold
 - Vice-versa for a buying participant
- For bilateral contracts, the supplier bills and collects directly from the customer



RTO Market Operation



- **Relieving congestion** by adjusting the merit order dispatch based on offer prices (a market-oriented approach)
 - Lower cost units are backed off and higher cost units are constrained on to meet demand

- **Suspending market operation**
 - Should not be initiated based solely on the evolution of the market price or the curtailment of demand (emergency situations only)



Relieving Congestion

