### **Part III: Women Feeding Cities**

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# A. Empowering Women for Inclusive & Sustainable Development – Research Results on Women Entrepreneurship from MENA

#### 1. Background

- To strengthen women's economic independence, UNIDO designed a project with a holistic approach embracing Macro, Messo & Micro level intervention. The study is about women entrepreneurship in Egypt, Jordan, Lebanon, Morocco, Palestine & Tunisia.
- ✓ Aim to improve economic participation of women by creating conducive environment for inclusive & sustainable growth.
- ✓ Data from countries shows while women own & manage between 31 & 38% of enterprises, this number is only 15% (WB, 2013) & 13% (ILO, 2015) official reports. This means there is lack of standardised national data for comparison- a problem of timey data.
- ✓ In 2013 the estimated percentage of enterprises belonging to women in the region was 22.7%, compared with the worldwide average of 35.2%.
- ✓ The rate of entrepreneurship development by country shows Egypt (16.1%), Jordan (15.7%), Lebanon (43.5%), Morocco (31.3%), West Bank & Gaza (12.6%), Tunisia (9.5%) & the respective figures of women-run enterprises were 7.1%, 2.4%, 4.4%, 4.3%, 1.2% & 8.5%.

#### 2. The survey

- The women entrepreneurship survey in the target countries was aimed to:
  - provide an up-to date information on the state of development of female entrepreneurship in the countries;
  - *identify challenges* faced by women in creation & development of enterprises;
  - *produce recommendations* for entrepreneurial & more favourable ecosystem to women; and
  - provide evidence-based input for dialogue between public & private stakeholders.
- Study was conducted on 1,210 female entrepreneurs/respondents. The findings were presented during Conference on Women's Economic Empowerment in Egypt, Jordan, Lebanon, Morocco, Palestine & Tunisia, organised by UNIDO in Milan, 14 Oct 2015.

#### 3. Context of the Study

- Respondents are *young* (average age 40-yrs), mostly University graduates, except for Lebanese with 10-yrs of experience in entrepreneurship.
- ✓ Majority (65 83%) founded their own businesses or took over their family businesses as leaders. The motive was positive i.e., they raise from identified business opportunities a desire for personal achievement, independence & freedom or from recognition of their own qualifications & skills.
- ✓ Lebanese respondents reported negative motives i.e., in many cases the decision stemmed from the need to escape a challenging personal situation.
- Respondents dedicated time to their businesses average work week for majority ranged from 30 − 50-hours. About 39% of women entrepreneurs from Lebanon & 31% from Tunisia spend more than 50-hours per week managing their businesses
- Entrepreneurs *don't receive regular remuneration from the businesses*, instead they turn to other sources of paid activity to supplement their income.
- Most entrepreneurs reported they benefited from support of family & to lesser degree from friends & colleagues. Associations & financial institutions also contributed to the support though to modest degree except in Morocco & Lebanon.
- *25 50% of the respondents had opportunities to work with mentors* & benefited from support or assistance in solving problems & developing needed skills.

#### 4. Characteristics of the Entrepreneurs

- > Businesses operate mainly in services, merchant & craft sectors. A small percentage were involved in **manufacturing industries & agriculture**.
- > Share of individual businesses is low between 50% of Moroccan & 9% of Tunisian. The governance structure & number of shareholders are correlated to their size, the structure of shareholders is **primarily family-based** & sizeable number of entrepreneurs' work in Palestine (46.67%) & in Egypt (29.94%) as **home-based**.

#### 5. Motives/Objectives

- Short-term objectives was to focus on business goals **growth & expansion**, although differences between countries i.e., in Morocco, Tunisia & Palestine list **one-year objective** more focused on recruitment, capital increase & market share abroad. On recruitment, they had **strong preference for hiring women & qualified employees with professional skills**.
- Main sources of financing self-financing, equity funds (savings, family, friends) & bank credit, with some variation by country. For e.g., self-financing is significant in Jordan, Tunisia, Lebanon & Morocco. Bank credit was used in Morocco. In Lebanon, 23.3% of the entrepreneurs turn to pawn-brokers.

#### 6. Challenges & Obstacles

- Main obstacles by order of importance lack of finance, experience & contacts. In Egypt, Jordan, Palestine, these obstacles are felt acutely;
- At start-up stage, the *businesses were financed using equity*, with significant differences between Egypt (80.8%) & Jordan (58.6%). In the latter case women entrepreneurs most frequently call upon business angels (22.6%);
- *Bank credit used significantly* in Morocco (46.5%) & Tunisia (34.6%) in contrast with situations in Palestine (14.8%), where *receiving bank credit during the start-up appears to be a challenge*.
- Surveyed businesses *have limited exports of their products*, except for Tunisian businesses of which 20% have export levels exceeding 50%.
- A large percentage of businesses *don't have any operations in export* Morocco (74.36%), Lebanon (69.38%) & Palestine (64.74%).
- Obstacles to growth are linked to access to capital & new international markets & in some countries political conditions (Jordan, Lebanon, Palestine & Tunisia) and cost of public services (Jordan, Palestine, & Tunisia), or lack of economic growth (Lebanon, Palestine & Tunisia).

#### 7. Findings & Perception on Women's Entrepreneurship

- Between 20% (Egypt) & 40% (Lebanon) of the entrepreneurs **feel their environment is discriminatory toward women**, but < 13% of Tunisians shared that perception. Majority (>78%) of respondents in Tunisia felt **the support provided to women is the same as that of men**. This feeling was less strong in Lebanon (46.99%) & in Palestine (47.22%).
- Factors negatively affect the businesses in the sample are regulatory environment, followed by laws & public order.
- For many respondents, access to financing is more difficult for women. This perception is more prominent in Lebanon, Tunisia, Jordan & Morocco & less so in Egypt.
- Sampled entrepreneurs feel it is more difficult to be taken seriously as woman in business, managing male employees, achieving work-life balance & effectively dealing with administration are also seen as specific challenges to women.
- Almost all respondents **perceive themselves as less skilled compared to men** when it comes to international communication, networking, delegation, consulting & decision-making.
- By contrast, they see themselves as more competent in influencing others, solving internal problems, providing support, haling remuneration & inspiring.

#### 8. Barriers to Entrepreneurship

- The barriers are existence of stereotypes & preconceptions about role & ability of women, inability of political & economic leaders to grant positions with major responsibilities to women.
- Respondents said to succeed, women must learn to manage themselves & manage others successfully. They required recognised experience in the field & need to maximise entrepreneurial skills.

#### 9. Critical Factors for Survival & Expansion of Women's Businesses

- Entrepreneurs with university degree have a higher number of employees than those who didn't have a degree. In contrast, the percentage of women employed is higher when the female entrepreneur is single & a non-university graduate.
- The longer women has been entrepreneur the larger their home-based work, less engaged in the businesses & continue to hold supplementary side work
- Women most engaged in businesses are those who are married & have own premises to host their activities.
- Single women who are less educated & sole owners of their businesses posted very high levels of engagement, although there are various levels of engagement depending on the type of financing.
- Single women entrepreneurs are more engaged when they have taken out bank credit, while married women are more engaged when they have financed their businesses using equity capital.

#### 10. Policy Recommendations

- ✓ Educate and avail **improved market information & communication systems** for entrepreneurs;
- ✓ Promote entrepreneurship & facilitate entrepreneurial behaviours among women;
- ✓ Establish foundations of a **knowledge based business & entrepreneurship** among women

# B. New Initiatives to Enhance Women Entrepreneurship in Agriculture, Climate Change & Environment - Tanzania

Project 1: Mainstreaming Poverty-Environment-Gender-Climate Change & SDGs for SD & Poverty Eradication in Tanzania

**Objectives** – National level - integrating poverty, environment, gender & climate change goals into policies, guidelines, frameworks & programs.

Local level - enhance capacities in poverty & gender analysis, business development, resources mobilisation & dialogue between LGAs, private sector & CSOs

**Implementing Partner:** Ministry of Finance and Planning (MoF&P)

Start Date: 1 July 2018 End Date: 30th June 2022

**Duration & Partnership** – 4-yrs, in collaboration with PED of MOF&P, the President's Office for Regional Administration & LGAs

**Outputs** - i) Local authorities technical capacities (in planning & budgeting) to implement poverty-environment-gender-climate change goal & relevant SDGs built; ii) Capacities for partnership development with private, gender responsive livelihood improvement, poverty eradication, ENR sustainability & SDGs built; iii) Productive capacity & incomes of women from natural resource management & extractive industries (enterprises) increased. **Budget** - **Required:** 5,800,000 **Available:** 2,150,000

### Project 2: Enhancing capabilities of Women Entrepreneurs in Agriculture sector

Objectives – i) reduce poverty by supporting women entrepreneurs increase their incomes from agribusiness; ii) promote women economic empowerment through enterprise development & creating sustainable employment in agriculture; and iii) contribute to the achievement of SDG 1, 5, 8 & 9.

Implementing Partner: School of Agricultural Economics & Business Studies - SUA

**Budget - Required:** 6,474,709 **Available:** 500,000

**Duration**: TBD – the project is on pipeline development

## THANK YOU